Advocacy for Patients, Advocacy for Physicians

ACP’s Agenda to Improve and Reform American Health Care

Virginia Chapter, ACP
March 7, 2019
What’s it all about?

The American College of Physicians works for you – providing internists with education, clinical support, practice resources, and advocacy for policy changes that will make a difference in your daily work, your professional development, and your patients’ health.
We work to improve your daily lives, and the health of your patients, by

- Advocating for improvements within the existing policy, regulatory and legislative frameworks, and the overall health care system, while recognizing that they are imperfect and have unintended consequences.

- While challenging the status quo by proposing bold new policies to fundamentally reform our health care system—through our *New Vision for American Health Care Initiative*. 
Making a difference in your daily work, and the health of your patients

- Through our *Patients Before Paperwork* Initiative, ACP is leading an effort within American medicine to reduce the paperwork burden on physicians and patients
  - By *pushing back* on payers, government, and others to justify *why* they are proposing a task, what it’s intended to accomplish, assess what its *likely impact* will be, and then—either get rid of it or make it less burdensome, if the negative impact is greater than any good it might accomplish.
ACP’s Patients Before Paperwork Initiative (started in 2015 – and going strong still…)

ACP Patients Before Paperwork Initiative

What is Patients before Paperwork?
ACP’s Patients Before Paperwork initiative’s goal is to reinvigorate the patient-physician relationship by reducing administrative complexities and eliminating unessential tasks that detract from patient care and contribute to physician burnout.

Policy Development
ACP policies provide a cohesive framework for identifying and evaluating administrative tasks, and offer detailed recommendations to analyze administrative tasks to determine whether they need to be challenged, revised, or eliminated entirely.

Tools You Can Use
Resources and tools help physicians put ACP’s policies into practice. They include resources that assess practice efficiencies and resources on physician well-being and professional satisfaction.

Collaborating with Stakeholders
ACP engages with key regulatory agencies and stakeholders to help streamline regulations imposed by insurers, federal regulators and other external entities to reduce administrative burdens for physicians.

Advocating for Internists
ACP has long identified reducing administrative complexities or burdens as a priority. ACP works to advocate for changes in our health care system that simplify excessive administrative burdens that put a strain on physicians and patient care.

For more information, visit, www.acponline.org/pb4p

https://www.acponline.org/advocacy/where-we-stand/patients-before-paperwork
ACP Position Paper, *Putting Patients First by Reducing Administrative Tasks in Health Care*, outlining cohesive framework for identifying/evaluating administrative tasks as well as detailed policy recommendations to reduce excessive administrative tasks across the health care system.
Patients Before Paperwork

- Held recent meetings with high-level administration officials include: CMS Administrator Seema Verma, and Deputy Administrator/Director of CMMI, Adam Boehler.
- Listening session held at IM 2018 with Dr. Tom Mason (ONC).
- Group of 6 coalition—ACP, ACOG, AAP, AAFP, AOA, APA--released principles on reducing administrative burdens, major topic of June 18 fly-in.
October 30, 2017, Remarks by CMS Administrator Seema Verma at the Health Care Payment Learning and Action Network (LAN) Fall Summit:

Doctors are frustrated because they got into medicine to help their patients. But, paperwork has distracted them from caring for their patients, who often have waited weeks, if not months, for the brief opportunity to see them.

We have all felt this squeeze in the doctor’s office...we have all seen our doctors looking at a computer screen instead of us. I hear it from patients across the country. This must change. The primary focus of a patient visit must be the patient.

Just last week, CMS announced our new initiative “Patients Over Paperwork” to address regulatory burden. This is an effort to go through all of our regulations to reduce burden. Because when burdensome regulations no longer advance the goal of patients first, we must improve or eliminate them.

Our door is open to your ideas and we invite a two-way discussion about how we can accomplish our shared mission of delivering the best possible care at the lowest cost.
ACP Encouraged by Changes in Medicare Payment Policies in 2019

On November 1, 2018, the Centers for Medicare & Medicaid Services (CMS) released the final rules on 2019 Physician Payments and the Quality Payment Program (QPP).

**CMS Responsive to ACP Recommendations**

ACP is encouraged that CMS was responsive to many of the concerns ACP raised during the comment period. Highlights include:

**Physician Fee Schedule Updates**

👍 Reduced documentation requirements for physicians starting in 2019 – CMS is eliminating redundancies and only requiring physicians to document changed information since the last visit for established patients.

👍 While CMS is moving forward with evaluation and management (E/M) coding payment reforms, they have made revisions to their original proposal and delayed implementation until 2021.

👍 CMS modified its proposal of a flat rate for office/outpatient E&M level 2 through 5 visits and will continue to pay a higher rate for the most complex patient care, or level 5 visits. (Effective 2021)

👎 ACP has concerns and will continue to advocate for paying level 4 visits, the second most complex visits, at a higher rate – and will work with CMS on alternate approaches that recognize the value of complex, cognitive care.
Add-on codes for level 2-4 visits in primary care and certain specialties will be allowed, as well as extended visits – to account for the value of cognitive work in treating more complex patients. This change equalizes primary care payments to specialty payments. (Effective 2021)

ACP is pleased that CMS finalized the new prolonged services codes but would like them implemented in 2019.

New payment codes in 2019 for non-face-to-face visits – including virtual check-ins, e-consultations, and remote evaluation of patient images and videos.

CMS has cancelled the Multiple Procedure Payment Reduction (MPPR) proposal.
Quality Payment Program Updates

A Merit-based Incentive Payment System (MIPS) opt-in option will be added by CMS for practices previously excluded under the low-volume threshold, expanding participation without increasing burden.

CMS continues to identify and remove low-priority, low-value quality measures – they will work with stakeholders to focus on measures that offer the most promise for improving patient care while minimizing reporting burdens.

Implementation of 2015 Certified Electronic Health Record Technology (CEHRT) for the 2019 reporting period will be required. While ACP agrees that using updated standards can help improve interoperability, we are disappointed that CMS did not call out the need to provide physicians flexibility as they implement these upgrades over the course of 2019. Rushing implementation of these upgrades to meet a reporting deadline can have serious patient safety risks and is a major expense and burden, particularly to small practices.

CMS will continue the consistent risk threshold for advanced Alternative Payment Models (APMs) — this will provide consistency and predictability for advanced APM model developers and will help APMs continue to grow.

CMS finalized changes to the Cost Category — including adding several new episode-based measures, despite concerns over low reliability ratings, while simultaneously increasing the weight of the Cost Category from 10 to 15 percent, despite objections from ACP and other stakeholders.
A look back at the 115th Congress

Coverage:

• The ACA was not repealed and replaced (although a Texas judge’s ruling creates a new threat—more on this later). Preexisting condition protections, essential benefits, ban on lifetime and annual limits on coverage, were preserved. Medicaid was not capped and cut.

• The Children’s Health Insurance Program was reauthorized for 10 years.

• Women’s health clinics were not defunded.

Public Health:

• Congress enacted two major laws to address the opioids epidemic.

Funding of workforce, public health and research

• Key ACP priorities are funded through September 30, 2019
More $ for ACP’s priorities

Community Health Centers
NHSC*
Title VII primary care grants (PCTE)**
AHRQ ***
CDC

* Dedicated to opioids misuse treatment
** Continuation of increased funding from FY 2018
*** Proposed for elimination by President Trump
A look back at the 115th Congress

Congress enacted, and the President signed into law, a comprehensive bipartisan bill to address the opioids epidemic. As we recommended, it:

• Expands alternatives to opioid treatment,
• Lifts barriers to medication-assisted treatment (MAT) using buprenorphine and naloxone,
• Improves the interoperability of state-run prescription drug monitoring programs,
• Authorizes grants to provide additional education and training for clinicians to improve treatment for individuals with opioid and substance use disorders.
• Requires HHS develop a standard, secure, electronic prior authorization system, no later than 1/1/21, for drugs under Medicare Part D.
To learn more about how ACP advocates for you and your patients, see our **2018 Advocacy At Work** Infographic on ACP online.
Looking forward: 116th Congress

- The ACA will not be repealed or replaced, and more states will expand Medicaid.
- Yet the decision from a single Texas judge that the entire ACA is unconstitutional is a huge threat.
- If not reversed on appeal, the entire ACA would cease to exist:
  - No protections for pre-existing conditions.
  - No essential benefit requirements.
  - Lifetime and annual caps on benefits would return.
  - Insurers would withdraw from the markets.
  - No funding for Medicaid expansion.
  - No phasing out of the Medicare Part D doughnut hole.
  - Preventive services no longer would be offered by Medicare at zero out-of-pocket cost.
  - Mandatory funding for the NHSC would end, threatening scholarships and loan forgiveness.
  - The Center on Medicare and Medicaid Innovation would shut down, threatening Alternative Payment Models.
Looking forward: 116th Congress

- Congress and the administration may be able to reach agreement on policies to reduce Rx prices.
- Continued opportunity to advance bipartisan policies to reduce administrative burdens, improve Medicare’s Quality Payment Program especially for smaller independent practices, address opioids, and provide for higher funding levels for key public health, research, and workforce programs.
- More states may enact policies supported by ACP to reduce firearms-related violence, fueled by the “This is Our Lane” movement. Congress may agree to fund research.
NRA Response to new ACP Policy Paper sparked *This is Our Lane* movement

- In response to the most recent ACP policy recommendations on reducing firearm-related injuries and deaths published in *Annals*, the NRA tweeted saying physicians should “stay in their lane.”

- Physicians were quick to respond...
Our Response

Bob Doherty

The @NRA lectures “in its own lane” and not speak with @ACPinternists policy and the stance of @AnnalsofIM, has to be. Read & add your.

Annals of Int Med

The @NRA tells us more #GunViolence, we pledge to talk about violence whenever. Click the link at us bit.ly/Annals

Annals of Int Med

Tell @NRA to stay in its own lane and out of the exam room. Take a stand today! Please click bit.ly/2Qr7L0N and make the commitment to talk to your patients about #gunviolence Evidence shows that your counsel could save a life #ThisisMyLane #ThisIsOurLane
Public Response

Esther Choo MD MPH
@choo_ek

We are not self-important: we are very much the care of others.
We are not anti-gun: we are in our patients.
We consult with everyone but... Most upsetting, actually, is our ability to disability from gun violence is unparalleled in the world.

NRA @NRA
Someone should tell self-important anti-gun doctors that articles in Annals of Internal Medicine are pushing for gun control, however, the medical community seems to have consulted NO ONE but themselves. nra.org/articles/20181...

Joseph Sakran @JosephSakran

As a Trauma Surgeon and survivor of #GunViolence I cannot believe the audacity of the @NRA to make such a divisive statement.

We take care of these patients everyday. Where are you when I’m having to tell all those families their loved one has died. @DocsDemand Docs4GunSense

NRA @NRA
Someone should tell self-important anti-gun doctors to stay in their lane. Half of the articles in Annals of Internal Medicine are pushing for gun control. Most upsetting, however, the medical community seems to have consulted NO ONE but themselves. nra.org/articles/20181...

2:59 PM - 7 Nov 2018 from Baltimore, MD

11,797 Retweets 29,368 Likes
#ThisISOurLane

First patient, first wound to the leg, mother cried in the waiting room. Begged the last one to hold him. Thank you. #ThisISOurLane

Brent McCaleb
@brentmccaleb

Dave Morris
@traumadmo

Breathless
@breathless2

Following

Can’t post a picture. Too many emotions. This is what it looks like.

@NRA @Joseph

Julius Cheng, MD MPH
@ChengJL_MPH

Here’s hoping that the .@NRA and .@AnnCoulter realize that this is the reality we face. We seek solutions, and we won’t quit because lives depend on it. Help us with #bulletholecontrol. Join us. #ThisISOurLane #TraumaShoes #TraumaSurgery @EAST_TRAUMA @traumadoctors @DocsDemand

5:37 PM - 9 Nov 2018

12:35 PM - 10 Nov 2018

4:51 PM - 10 Nov 2018

5,718 Retweets 15,331 Likes

33,989 Retweets 97,652 Likes

113 Retweets 300 Likes

861 Retweets 2,112 Likes
ACP’s position paper on reducing firearm-related injuries and deaths published in *Annals* has received extensive coverage in light of the NRA tweet saying physicians should “stay in their lane.” ACP, and the position paper, was mentioned in several top-tier media outlets, including CNN and CBS.
Firearms Position Paper Response: Top-Tier Media Coverage

  "Doctors Revolt After N.R.A. Tells Them to ‘Stay in Their Lane’ on Gun Policy"

- *TIME*:
  "Doctors Slam NRA's Directive to 'Stay in Their Lane' After Chicago Hospital Shooting"

- *HUFFPOST*:
  "‘This Is Our Lane’: Doctors Slam NRA After Chicago Hospital Shooting"

- *AP*:
  "It’s a Twitter war: Doctors clash with NRA over gun deaths"

- *THE WALL STREET JOURNAL*:
  "After NRA Rebuke, Many Doctors Speak Louder on Gun Violence"

- *the guardian*:
  "#ThisIsOurLane: NRA’s criticism spurs doctors to speak out on gun violence"
Where we are today, is not where we want to be.

- By necessity, much of ACP public policy and advocacy is to seek improvements within *established* legislative, regulatory and policy frameworks.
- While we challenge policies that are not serving patients or physicians, we also advocate for their interests within the current *imperfect* frameworks.
- Public policy, by its nature, will always achieve imperfect results.
  - For example: while both MACRA and the ACA are imperfect, they were *an improvement of what existed before, and as long as they remain as established frameworks, we need to work to make them better.*
- *Our system makes it very difficult to achieve huge and sudden shifts in policy.*
  - It took 18 years before Congress replaced the SGR with MACRA.
- Yet advocacy within the current policy framework does *not* mean that we can’t strive for something better.
“Here is Edward Bear, coming downstairs now, bump, bump, bump, on the back of his head, behind Christopher Robin. It is, as far as he knows, the only way of coming downstairs, but sometimes he feels that there really is another way, if only he could stop bumping for a moment and think of it.”

A.A. Milne
Winnie-the-Pooh
1920
Illustration by E. M. Shepard
Why do we need *another way* for American health care?

1. It costs too much
2. It leaves too many people behind
3. It is too complex
4. It produces uneven and unequal health outcomes
It costs too much

• *Price has been and continues to be the main driver of high health care spending in the U.S.*

• Prices for health care services vary within the U.S. An analysis of the price for 162 common medical services in 41 states and the District of Columbia showed prices could vary as much as three-fold.

• *The U.S. has relatively high administrative costs.* Eight percent of total U.S. healthcare spending in 2016 was accounted for by administrative cost. The average administrative costs for private insurers are around 12.4% and approximately 17.8% of every dollar goes to operating costs. Administrative costs in the Medicare program are considerably lower than those in the private insurance market at around 2% of total expenditures.

• The *health care field recently surpassed manufacturing and retail as the largest employment sector* in the United States.
On average, other wealthy countries spend half as much per person on healthcare than the U.S.

Total health expenditures per capita, U.S. dollars, PPP adjusted, 2016

<table>
<thead>
<tr>
<th>Country</th>
<th>Expenditures per Capita</th>
</tr>
</thead>
<tbody>
<tr>
<td>United States</td>
<td>$10,348</td>
</tr>
<tr>
<td>Switzerland</td>
<td>$7,919</td>
</tr>
<tr>
<td>Germany</td>
<td>$5,551</td>
</tr>
<tr>
<td>Sweden</td>
<td>$5,488</td>
</tr>
<tr>
<td>Netherlands</td>
<td>$5,385</td>
</tr>
<tr>
<td>Austria</td>
<td>$5,227</td>
</tr>
<tr>
<td>Comparable Country-Average</td>
<td>$5,198</td>
</tr>
<tr>
<td>Belgium</td>
<td>$4,840</td>
</tr>
<tr>
<td>Canada</td>
<td>$4,753</td>
</tr>
<tr>
<td>Australia</td>
<td>$4,708</td>
</tr>
<tr>
<td>France</td>
<td>$4,600</td>
</tr>
<tr>
<td>Japan</td>
<td>$4,519</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>$4,192</td>
</tr>
</tbody>
</table>


In 2016 the U.S. spent 18% of its GDP on healthcare, whereas the next highest country (Switzerland) devoted 12% of its GDP to healthcare. The average amount spent on healthcare per person in comparable countries ($5,198) is half that of the U.S. ($10,348).
The average nightly hospital price is slightly higher in the U.S. than in Switzerland, and much higher than in Australia.

Average hospital cost per day, 2014


Hospital spending represents 32% of total health spending in the U.S. Average prices for select health services in the U.S. (based on employer-based insurance claims and patient cost-sharing) and a few comparable countries are available from the International Federation of Health Plans. Although hospital stays are shorter on average in the U.S., the average price of a night in the hospital is far higher in the U.S. than in Australia, and slightly higher than in Switzerland.
Prices for inpatient hospital care have grown rapidly for privately insured patients

Producer price index for hospital inpatient care, by payer, 2014-2018

Source: Federal Reserve Data • Get the data • PNG
Think drug costs are bad? Try hospital prices

Per capita health expenditures

- Hospital care
- Professional services
- Prescription drugs
- Home care

Data: Centers for Medicare & Medicaid Services; Chart: Kerrie Vila/Axios
The average price of an angioplasty or bypass in the U.S. is higher than in comparable countries

Average price of an Angioplasty, 2014: Average price of coronary bypass surgery, 2014

- Average price per angioplasty
- Average price per bypass surgery

The average price of an MRI in the U.S. is significantly higher than in comparable countries.

Average price of an MRI, 2014

- Australia: $215
- Switzerland: $503
- United Kingdom: $788
- United States: $1,119

Source: Kaiser Family Foundation analysis of data from International Federation of Health Plans (2015), "2015 Comparative Price Report, Variation in Medical and Hospital Prices by Country" • Get the data • PNG
The average price of a knee replacement in the U.S. is higher than in comparable countries with available data

Average price of knee replacement, 2014

Australia: $15,941
United Kingdom: $18,451
Switzerland: $20,132
United States: $28,184

Source: Kaiser Family Foundation analysis of data from International Federation of Health Plans (2015), “2015 Comparative Price Report, Variation in Medical and Hospital Prices by Country” • Get the data • PNG
Average price full knee replacement in large employer plans, 2003 - 2016

GDP deflator ▼ Average price

$40,000

$35,000

$30,000

$25,000

$20,000

$15,000


Source: Kaiser Family Foundation analysis of Truven MarketScan data, 2003-2016 • Get the data • PNG

Health System Tracker
The average price of full knee replacements varies considerably across markets

Average price of full knee replacement in large employer plans, by MSA, 2016

- Below National Average
- Above National Average

Cities:
- Louisville/Jefferson County, KY-IN
- Oklahoma City, OK
- Tulsa, OK
- St. Louis, MO-IL
- Kansas City, MO-KS
- Cambridge-Newton-Framingham, MA
- Warren-Troy-Farmington Hills, MI
- Detroit-Dearborn-Livonia, MI
- Chicago-Naperville-Arlington Heights, IL
- Minneapolis-St. Paul-Bloomington, MN-WI
- Cincinnati, OH-KY-IN
- Phoenix-Mesa-Scottsdale, AZ
- Atlanta-Sandy Springs-Roswell, GA
- Montgomery County-Bucks County-Chester County, PA
- Nashville-Davidson--Murfreesboro--Franklin, TN
- Columbus, OH
- Denver-Aurora-Lakewood, CO
- Indianapolis-Carmel-Anderson, IN
- Charlotte-Concord-Gastonia, NC-SC
- Houston-The Woodlands-Sugar Land, TX
- Dallas-Plano-Irving, TX
- Tampa-St. Petersburg-Clearwater, FL
- Fort Worth-Arlington, TX
- New York-Jersey City-White Plains, NY-NJ

Source: Kaiser Family Foundation analysis of Truven MarketScan data, 2016 • Get the data • PNG
The average price of Avastin in the United States is 124% higher than in Switzerland

Average price, Avastin, 400 mg vial, 2014

Avastin, prescribed to treat some cancers, is priced 124% higher in Switzerland, on average, and 125% higher than in the United Kingdom. Unlike some other drugs included in the International Federation of Health Plans, the price range for Avastin is relatively large; the 25th percentile was $2,289 and the 95th percentile was $8,831 in 2014.
But it’s not only that we charge more for procedures, we do more of them.

The U.S. performs more knee replacements than comparably wealthy countries

Number of inpatient total knee replacements performed per 100,000 population, 2014

<table>
<thead>
<tr>
<th>Country</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>United States</td>
<td>227</td>
</tr>
<tr>
<td>Austria</td>
<td>221</td>
</tr>
<tr>
<td>Switzerland</td>
<td>214</td>
</tr>
<tr>
<td>Belgium</td>
<td>202</td>
</tr>
<tr>
<td>Germany</td>
<td>197</td>
</tr>
<tr>
<td>Comparable Country Average</td>
<td>180</td>
</tr>
<tr>
<td>Canada</td>
<td>172</td>
</tr>
<tr>
<td>France</td>
<td>156</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>148</td>
</tr>
<tr>
<td>Sweden</td>
<td>127</td>
</tr>
</tbody>
</table>

Note: Data not available for Australia, Japan, and the Netherlands.

Source: Kaiser Family Foundation analysis of data from OECD Health Statistics and the AHRQ Healthcare Cost and Utilization Project (Accessed on 31 January 2018) • [Get the data • PNG]

Both the U.S. and similarly wealthy countries for which data are available have seen an increase in the number of total knee replacements performed since 2000, though the U.S. has consistently performed more of these surgeries. In 2014, the U.S. saw an average of 227 total knee replacements performed per
The U.S. performs more caesarean sections than most comparably wealthy countries

<table>
<thead>
<tr>
<th>Country</th>
<th>Number of caesarean sections per 1,000 live births, 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>340</td>
</tr>
<tr>
<td>Switzerland</td>
<td>332</td>
</tr>
<tr>
<td>United States</td>
<td>322</td>
</tr>
<tr>
<td>Germany</td>
<td>308</td>
</tr>
<tr>
<td>Austria</td>
<td>293</td>
</tr>
<tr>
<td>Comparable Country Average</td>
<td>264</td>
</tr>
<tr>
<td>Canada</td>
<td>260</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>252</td>
</tr>
<tr>
<td>France</td>
<td>208</td>
</tr>
<tr>
<td>Belgium</td>
<td>207</td>
</tr>
<tr>
<td>Sweden</td>
<td>172</td>
</tr>
</tbody>
</table>

Notes: Data not available for the Netherlands. In cases where 2014 data were unavailable, 2013 data are shown.

Source: Kaiser Family Foundation analysis of data from OECD (2018), "Health care utilisation", OECD Health Statistics (database) (Accessed on 31 January 2018) • Get the data • PNG
Other cost contributors

• Roughly 20% of an individual’s health is tied to clinical care while the other 80% are tied to socioeconomic factors, physical environment, and health behaviors. The most important social determinant in the U.S. is socioeconomic status. The U.S., compared to other western European countries, has the highest overall poverty rate.

• Medical liability reform/defensive medicine.

• Patient-demanded care, direct-to-consumer advertising.
Cost is not just a macro system issue, it’s personal.
Figure 2

More Insured Americans Now Report Difficulty Affording Health Care

AMONG THE INSURED: In general, how easy or difficult is it for you to afford to pay...

<table>
<thead>
<tr>
<th></th>
<th>Easy</th>
<th>Difficult</th>
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</thead>
<tbody>
<tr>
<td>...the cost of health</td>
<td>63%</td>
<td>37%</td>
</tr>
<tr>
<td>insurance each month</td>
<td>58%</td>
<td></td>
</tr>
<tr>
<td>...copays for doctor</td>
<td>69%</td>
<td>31%</td>
</tr>
<tr>
<td>visits and prescription</td>
<td>64%</td>
<td></td>
</tr>
<tr>
<td>drugs</td>
<td>57%</td>
<td>43%</td>
</tr>
<tr>
<td>...the deductible you</td>
<td>50%</td>
<td>50%</td>
</tr>
<tr>
<td>pay for care before</td>
<td></td>
<td></td>
</tr>
<tr>
<td>insurance kicks in</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

NOTE: Don’t have to pay (Vol.) and Don’t know/Refused responses not shown.
SOURCE: Kaiser Family Foundation Health Tracking Polls
As part of the BoR-approved strategic theme, *innovation*:

“[ACP will] develop a new vision for the future of health care policy, including recommendations for how to achieve universal coverage with improved access to care; reduce per capita health care costs and the rate of growth in spending; reduce market consolidation and ensure competition and choice (of insurers, providers, and services); *reform how physicians are compensated to truly achieve better value for patients and to recognize the value of care provided by internists*; and *reduce the complexity* in our health care system.
How will we do this?

✓ Conduct an evidence-based review of what is working, and what’s not working well, with American health care.

✓ Bring these analyses to the principal policy committees (HPPC and MPQC) for discussion and direction.

✓ Develop evidence-based policy options for HPPC and MPQC consideration. Get direction on which to pursue in more detail. Will look at both transitional and transformative policies.

✓ Obtain input from other committees and councils, including experts on technical committees, and individual members, on proposed policies.
There really is another way
Policy options to lower costs

- Price regulation/negotiations
- Value-based payment and delivery reforms
- Invest in primary care (less money for specialists?)
- Choosing Wisely/High Value Care initiatives
- Consumer-driven health care (HSAs, high deductible plans), price transparency, “skin in the game”
  - Reward patients for healthful behaviors, penalize them if they don’t?
- Restrain anti-competitive market consolidation
There really is another way
Policy options to lower costs

- Identify Disease Conditions with Highest Potential Cost Savings
- All-payer rate-setting / global health care budgets (financial risk at the health system level)
- Limits on capacity (number of permissible MRIs)
- Comparative Effectiveness Research and Quality-Adjusted Life-Years
- Address social determinants of health
There really is another way

*Universal coverage, so no one is left behind*

- Models found in other countries:
  - *National health model*: universal health coverage for all citizens paid for by government, financed by tax revenues, government runs hospitals and employs providers. (This describes the health care systems of the United Kingdom, Denmark and Ireland).
  - *National health insurance model*: Government ensures universal coverage and acts as single payer, financed by taxes, private hospitals and providers deliver services. (Canada’s Medicare system largely fits this model).
  - *Bismarck/Social insurance model*: Health coverage is provided by non-profit, private employer based health insurance plans and in some cases individual and private insurance sickness funds. Financing may come from payroll contributions or other areas. Enrollment is compulsory and providers and hospitals are private. (Germany and France have such systems).
Coverage: examples of models proposed for U.S.

- Medicare for All/Single Payer
- Medicare Choice/Option
- Universal Catastrophic Coverage
- Universal tax credits to buy private insurance with automatic enrollment ("near universal" coverage?)
- Health Care Choices: block grants to states to design their own programs to subsidize purchase of private insurance; not intended to achieve universal coverage.
Public’s Attitudes On Proposals To Expand Medicare and Medicaid

- **Allowing people between the ages of 50 and 64 to buy health insurance through Medicare**
  - Strongly favor: 49%
  - Somewhat favor: 28%
  - Somewhat oppose: 8%
  - Strongly oppose: 10%

- **Allowing people who don’t get health insurance at work to buy health insurance through their state Medicaid program instead of purchasing a private plan**
  - Strongly favor: 45%
  - Somewhat favor: 30%
  - Somewhat oppose: 10%
  - Strongly oppose: 9%

- **Creating a national government administered health plan similar to Medicare open to anyone, but would allow people to keep the coverage they have**
  - Strongly favor: 49%
  - Somewhat favor: 24%
  - Somewhat oppose: 8%
  - Strongly oppose: 16%

- **Having a national health plan, sometimes called Medicare-for-all, in which all Americans would get their insurance from a single government plan**
  - Strongly favor: 34%
  - Somewhat favor: 22%
  - Somewhat oppose: 10%
  - Strongly oppose: 32%

**Source:** KFF Health Tracking Poll (conducted January 9-14, 2019). See topline for full question wording and response options.
Questions applicable to all models

- Does this proposal achieve universal health coverage? Does this proposal make enrollment compulsory or voluntary?
- Will this proposal allow Americans to keep the coverage they already have or enroll in a new plan?
- Is this coverage portable or is it tied to an employer, state of residence, income, or health status?
- Is coverage more affordable than what is offered through Medicare or the typical large employer-sponsored insurance plan? Will low-income individuals be able to afford coverage?
- Is coverage more or less generous than what is widely available now? Is an essential benefit package provided, how is it determined?
Questions applicable to all models

▪ How are private insurers treated under this proposal? How are Medicare, Medicaid, the VA system affected?
▪ Will enrollees have access to any participating physician or willing provider? Will limited networks be used?
▪ How are costs controlled? Through global budgets, price controls, cost sharing, comparative effectiveness programs?
▪ Is eligibility limited to United States citizens and/or legal residents? Are undocumented immigrants allowed to enroll?
▪ How are physicians and other health care providers affected? Would they be required to participate in the new proposal? How are they reimbursed?
“Better is possible. It does not take genius. It takes diligence. It takes moral clarity. It takes ingenuity. And above all, it takes a willingness to try.”

Atul Gawande
A health care system that costs too much, leaves too many people behind, is too complex, and devalues care provided by internists.

What We Have Today

ACP’s New Vision for Health Care will propose solutions that make our system better for you and your patients.

A Clean Slate

What would you write on a clean slate?