A3 Roadmap for Performance Improvement at Penn Medicine

| D | F | Problem Statement (from patient's/customer's viewpoint): |
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| M | 0 | Current Condition: |
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| A | U | Root Cause Analysis: |
| N A | N D | |
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| | | Sponsor Initial Approval (signature and date): |
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| Target Condition: | P L A N | M P R O V E |
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| Propose and Test Countermeasures: | A N D | |
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| Sponsor Approval (signature and date): | | |
| Metrics/Results: | C H E C K | C O N T R O |
| | o r | L |
| | S T U D Y | |
| Sponsor Approval (signature and date): | | |
| Make it Standard Work (Implement Successful Countermeasures): | A C T | |
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| Sponsor Final Approval (signature and date): | | |