

Instructions

The purpose of this form is to provide readers of your manuscript with information about your other interests that could influence how they receive and understand your work. The form is designed to be completed electronically and stored electronically. It contains programming that allows appropriate data display. Each author should submit a separate form and is responsible for the accuracy and completeness of the submitted information. The form is in four parts.

1. Identifying information.

Enter your full name. If you are NOT the corresponding author please check the box "no" and a space to enter the name of the corresponding author in the space that appears. Provide the requested manuscript information. Double-check the manuscript number and enter it.

2. The work under consideration for publication.

This section asks for information about the work that you have submitted for publication. The time frame for this reporting is that of the work itself, from the initial conception and planning to the present. The requested information is about resources that you received, either directly or indirectly (via your institution), to enable you to complete the work. Checking "No" means that you did the work without receiving any financial support from any third party -- that is, the work was supported by funds from the same institution that pays your salary and that institution did not receive third-party funds with which to pay you. If you or your institution received funds from a third party to support the work, such as a government granting agency, charitable foundation or commercial sponsor, check "Yes". Then complete the appropriate boxes to indicate the type of support and whether the payment went to you, or to your institution, or both.

3. Relevant financial activities outside the submitted work.

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Other relationships.

Use this section to report other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work.



| Section 1. | Identifying Infor | mation | |
|--|-------------------------|------------------------------------|--|
| 1. Given Name (Fi Paul | rst Name) | 2. Surname (Last Name) Shekelle | 3. Effective Date (07-August-2008) 18-December-2012 |
| 4. Are you the cor | responding author? | Yes 🖌 No | Corresponding Author's Name Robert M. Wachter |
| 5. Manuscript Title Strategies to Imp | | The Evidence Base Mature | is |
| 6. Manuscript Ider M12-2570 | ntifying Number (if you | know it) | |

Section 2. The Work Under Consideration for Publication

Did you or your institution at any time receive payment or services from a third party for any aspect of the submitted work (including but not limited to grants, data monitoring board, study design, manuscript preparation, statistical analysis, etc...)?

| The Work Under Consideration for Publication | | | | | | | | | |
|--|--------------|-------------------------|----------------------------------|----------------|------------|-----|--|--|--|
| Туре | No | Money Paid to You | Money to Your Institution* | Name of Entity | Comments** | | | | |
| 1. Grant | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| 2. Consulting fee or honorarium | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| 3. Support for travel to meetings for the study or other purposes | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| Fees for participation in review activities such as data monitoring boards, statistical analysis, end point committees, and the like | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| 5. Payment for writing or reviewing the manuscript | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| Provision of writing assistance, medicines, equipment, or administrative support | \checkmark | | | | | × | | | |



| The Work Under Consideration for Publication | | | | | | | |
|--|--------------|-------------------------|----------------------------------|----------------|------------|-----|--|
| Туре | No | Money Paid to You | Money to Your Institution* | Name of Entity | Comments** | | |
| | | | | | | ADD | |
| 7. Other | \checkmark | | | | | × | |
| | | | | | | ADD | |

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|--|--------------|-------------------------|----------------------------------|---------------------------------|----------|-----|--|--|
| Type of Relationship (in alphabetical order) | No | Money Paid to You | Money to Your Institution* | Entity | Comments | | | |
| 1. Board membership | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 2. Consultancy | | \checkmark | | ECRI | | × | | |
| | | | | | | ADD | | |
| 3. Employment | | \checkmark | | VA | | × | | |
| | | | | | | ADD | | |
| 4. Expert testimony | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 5. Grants/grants pending | | | \checkmark | AHRQ, VA, CMS, NINR- NHS,ONC | | × | | |
| | | | | | | ADD | | |
| Payment for lectures including service on speakers bureaus | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 7. Payment for manuscript preparation | \checkmark | | | | | × | | |



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| Type of Relationship (in alphabetical order) | No | Money Paid to You | Money to Your Institution* | Entity | Comments | | | |
| | | | | | | ADD | | |
| Patents (planned, pending or issued) | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 9. Royalties | | \checkmark | | UpToDate | | × | | |
| | | | | | | ADD | | |
| 10. Payment for development of educational presentations | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 11. Stock/stock options | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| Travel/accommodations/ meeting expenses unrelated to activities listed** | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 13. Other (err on the side of full disclosure) | \checkmark | | | | | × | | |
| | | | | | | ADD | | |

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Section 4.

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Hide All Table Rows Checked 'No'

SAVE



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|--|-------------------------|------------------------------------|--|
| 1. Given Name (Fi Peter | rst Name) | 2. Surname (Last Name Pronovost | e) 3. Effective Date (07-August-2008) 29-January-2013 |
| 4. Are you the cor | responding author? | Yes 🖌 No | Corresponding Author's Name Robert Wachter |
| 5. Manuscript Title Strategies to Imp | | he Evidence Base Matu | res |
| | prove Patient Safety: I | | res |

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| The Work Under Consideration for Publication | | | | | | | |
|--|----|-------------------------|----------------------------------|----------------|------------|--|--|
| Туре | No | Money Paid to You | Money to Your Institution* | Name of Entity | Comments** | | |

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Relevant financial activities outside the submitted work



| Relevant financial activities out | side the | submit | ted work | | | |
|--|----------|-------------------------|----------------------------------|---|----------------------|-----|
| Type of Relationship (in alphabetical order) | No | Money Paid to You | Money to Your Institution* | Entity | Comments | |
| Type of Relationship (in alphabetical order) | No | Money Paid to You | Money to Your Institution* | Entity | Comments | |
| 1. Board membership | | \checkmark | | Cantel Medical Group | ongoing relationship | × |
| | | | | | | ADD |
| 2. Consultancy | | \checkmark | | APIC, Hospitals and Health Care Systems | ongoing relationship | × |
| | | | | | | ADD |
| 5. Grants/grants pending | | | \checkmark | AHRQ, NIH | ongoing relationship | × |
| | | | | | | ADD |
| Payment for lectures including service on speakers bureaus | | \checkmark | | Leigh Bureau(speaking on Quality and Safety | ongoing relationship | × |
| | | | | | | ADD |
| 9. Royalties | | \checkmark | | Penguin Group | Co-Author Book | × |
| | | | | | | ADD |

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|--|--------------------------|-----------------------------------|--|--|
| 1. Given Name (Fi Robert | rst Name) | 2. Surname (Last Name) Wachter | | ffective Date (07-August-2008) January-2013 |
| 4. Are you the cor | responding author? | Yes 🖌 No | Corresponding Author's Name Paul Shekelle | |
| 5. Manuscript Title Editorial for Patie | e ent Safety Suppleme | nt for Annals | | |
| 6. Manuscript Idei ??? | ntifying Number (if you | know it) | | |

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|--|--------------|-------------------------|----------------------------------|----------------|--|-----|--|--|--|
| Туре | No | Money Paid to You | Money to Your Institution* | Name of Entity | Comments** | | | | |
| 1. Grant | | | \checkmark | AHRQ | Contract through RAND EPC | × | | | |
| | | | | | | ADD | | | |
| 2. Consulting fee or honorarium | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| 3. Support for travel to meetings for the study or other purposes | | | \checkmark | AHRQ | Cover travel to meetings | × | | | |
| | | | | | | ADD | | | |
| Fees for participation in review activities such as data monitoring boards, statistical analysis, end point committees, and the like | \checkmark | | | | | × | | | |
| | | | | | | ADD | | | |
| 5. Payment for writing or reviewing the manuscript | | | \checkmark | AHRQ | Salary support for role in EPC project | × | | | |
| | | | | | | ADD | | | |



| The Work Under Consideration for Publication | | | | | | | |
|--|--------------|-------------------------|----------------------------------|----------------|------------|-----|--|
| Туре | No | Money Paid to You | Money to Your Institution* | Name of Entity | Comments** | | |
| Provision of writing assistance, medicines, equipment, or administrative support | \checkmark | | | | | × | |
| | | | | | | ADD | |
| 7. Other | \checkmark | | | | | × | |
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|--|--------------|-------------------------|----------------------------------|--|---|-----|--|--|
| Type of Relationship (in alphabetical order) | No | Money Paid to You | Money to Your Institution* | Entity | Comments | | | |
| 1. Board membership | | ✓ | | American Board of Internal Medicine | Chair of the Board, I receive a stipend and compensation for meetings and travel | × | | |
| 1. Board membership | \checkmark | | | Salem Hospital | Board of Directors, Quality Committee | × | | |
| | | | | | | ADD | | |
| 2. Consultancy | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 3. Employment | \checkmark | | | | | × | | |
| | | | | | | ADD | | |
| 4. Expert testimony | \checkmark | | | | | × | | |
| | | | | | | ADD | | |



| Relevant financial activities outside the submitted work | | | | | | | |
|---|--------------|-------------------------|----------------------------------|---|---|-----|--|
| Type of Relationship (in alphabetical order) | No | Money Paid to You | Money to Your Institution* | Entity | Comments | | |
| 5. Grants/grants pending | | | \checkmark | Agency for Healthcare Research and Quality (AHRQ) | Editor of two patient safety websites, WebM&M and Patient Safety Network; co-PI of study examining evidence behind patient safety practices | × | |
| | | | | | | ADD | |
| 6. Payment for lectures including service on speakers bureaus | | \checkmark | | More than 100 healthcare organizations (hospitals, healthcare systems, state medical and hospital associations) | Honorarium for a variety of lectures, mostly on patient safety, healthcare quality, and hospitalists | × | |
| | | | | | | ADD | |
| 7. Payment for manuscript preparation | \checkmark | | | | | × | |
| | | | | | | ADD | |
| Patents (planned, pending or issued) | \checkmark | | | | | × | |
| | | | | | | ADD | |
| 9. Royalties | | \checkmark | | Lippincott, Williams & Wilkins | Editor of textbook, "Hospital Medicine" | × | |
| 9. Royalties | | \checkmark | | McGraw-Hill | Author of textbooks, "Understanding Patient Safety" and "Understanding Healthcare Quality" | × | |
| | | | | | | ADD | |
| 10. Payment for development of educational presentations | | \checkmark | | QuantiaMD | Fee paid for developing and presenting patient safety educational material | × | |
| 10. Payment for development of educational presentations | | | \checkmark | IPC-The Hospitalist Company | We are delivering a leadership course to 40-80 of IPC's clinical leaders; compensation to UCSF. | × | |
| | | | | | | ADD | |



| 11. Stock/stock options | | ✓ | | PatientSafe Solutions | Start-up company making nursing handheld safety system for hospitalized patients. I'm on scientific advisory board and have stock options. | × |
|--|--------------|--------------|--------------|-------------------------------|---|-----|
| 11. Stock/stock options | | ✓ | | CRISI | Start-up company making device to prevent medication errors in IV-push medications. I'm on scientific advisory board and have stock options. | × |
| 11. Stock/stock options | | \checkmark | | EarlySense | Start-up company making bed sensor that monitors patient's vital signs noninvasively. 'm on scientific advisory board and have stock options. | × |
| | | | | | | ADD |
| 12. Travel/accommodations/ meeting expenses unrelated to activities listed** | \checkmark | | | | | × |
| | | | | | | ADD |
| 13. Other (err on the side of full disclosure) | | \checkmark | | John Wiley & Sons | Compensation for writing my blog, "Wachter's World" | × |
| 13. Other (err on the side of full disclosure) | | | \checkmark | Marc and Lynne Benioff | l hold the Benioff endowed chair in hospital medicine | × |
| 13. Other (err on the side of full disclosure) | | \checkmark | | US-UK Fulbright Commission | Funding for sabbatical at Imperial College, London, July-Dec 2011 | × |
| | | | | | | ADD |

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Hide All Table Rows Checked 'No'

| S | Λ | V | | |
|---|---|---|--|--|
| 2 | | | | |

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